

## Board of Directors

### Item 3.5

**Subject:** Estate Strategy  
**Date of Meeting:** 28<sup>th</sup> November 2022  
**Presented by:** Adam Hope, Head of Estates, Health & Safety and Security  
**Purpose of Report:** For Approval

BAF Reference	Impact on BAF
BAF 3	The Estate Strategy provides clear direction and objectives for the LHCH site to manage current challenges and risks and support delivery of the Trust strategy and clinical vision.

Level of assurance (please tick one) <i>To be used when the content of the report provides evidence of assurance</i>					
X	<b>Acceptable assurance</b> Controls are suitably designed, with evidence of them being consistently applied and effective in practice	<input type="checkbox"/>	<b>Partial assurance</b> Controls are still maturing – evidence shows that further action is required to improve their effectiveness	<input type="checkbox"/>	<b>Low assurance</b> Evidence indicates poor effectiveness of controls

### 1. Executive Summary

A 5 year Estate strategy has been developed to respond to the current challenges and to support the delivery of the Trust overarching Patients, Partnerships and Populations Strategy and is outlined in the document appended for Board approval.

### 2. Background

LHCH engaged with Rider Levett Bucknall (RLB) to work closely with the Estates Management team to deliver a comprehensive strategic positioning document, of which key points and objectives have been refined for the Strategy document for approval today.

In developing the Strategy, the team have engaged with key stakeholders including clinical, operational and management colleagues and additionally partner organisations on site.

### 3. Strategy purpose

The Estate Strategy 2022-2027 as appended sets out a clear path and direction for the LHCH site, to maximise opportunities for development, and provide a framework to

deliver world class care, advanced outcomes, increase our value and develop the LHCH team, in line with the objectives set in our Patients, Partnerships & Populations Strategy.

Development of an accurate strategy is key in ensuring the LHCH estate is adequate to support the clinical vision of the trust, to ensure we continue to deliver Outstanding Care to all patients.

## **5. Recommendation**

The Board of Directors is asked to APPROVE the Estate Strategy.